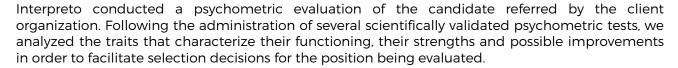




LABORER REPORT

INTRODUCTION



The data collected through psychometric tests was interpreted by Interpreto's analysis system. This system was developed by the Interpreto professionals who are members in good standing of the Ordre des Psychologues du Québec or the Ordre des Conseillers et Conseillères d'Orientation du Ouébec.

This report provides you with:

- An indication of the potential of the person evaluated to demonstrate certain competencies necessary to be successful in the position being evaluated.
- An adequacy rating between the results obtained by the person evaluated and the requirements for the position being evaluated.
- · Suggestions for probing questions and advice on integration into a new position.

USING THE REPORT



- This document is confidential. Only those involved in the selection process are authorized to consult it.
- This automated evaluation report may not be used for any purpose other than to make a selection decision in accordance with the consent form signed by the applicant. This report has therefore been designed specifically in relation to the success criteria of the targeted position.
- · As a matter of professional ethics, we suggest that you do not make copies of this document.
- Since human beings are constantly evolving, the content of this automated evaluation report is considered valid for a period of two years.

CONDITIONS OF SUCCESS



To encourage the professional development of the person being evaluated, we recommend that you provide feedback on the results of the evaluation. This practice could have an engaging impact on the candidate, facilitating their integration into the position and helping them to make better use of talents to the service of your organization.

SUMMARY TABLE



PROFILE ADEQUACY



RECOMMENDED

The candidate has obtained results that correspond to the profile required for the position being assessed

Below expectations

Partially meets expectations

Meets expectations

Exceeds expectations

Learning Skills



Assimilates and applies new information or procedures quickly and easily, even when these involve an additional degree of complexity.

Emotional Management



Experiences more than average fluctuations in mood and emotion. Has difficulty, in some contexts, maintaining emotional control in emotionally charged situations. Can sometimes get carried away in difficult situations.

Task-Oriented



Is able to maintain a level of energy that allows them, most of the time, to carry out their tasks and responsibilities. May occasionally become distracted and show some slowdown in their pace.

Compliance with the Rules



Demonstrates respect for rules and procedures in place. Shows commitment and reliability towards their organization. Rarely questions the established order.

Team Spirit



Enjoys teamwork. Is sensitive to the achievement of common goals. Is always available to help others.

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Page 4

Below expectations

Partially meets expectations

Meets expectations

Exceeds expectations

Reliability and Diligence



Is punctual, present, and consistent in performance. Fulfills commitments and demonstrates reliability in carrying out work.

Flexibility and Adaptability



Embraces changes with a positive attitude and adapts easily to new instructions. Demonstrates flexibility by adjusting habits while remaining calm and focused.

Safety-Oriented Personality



Adopts a thoughtful and safe approach to their work. Tends to respect established rules, to anticipate the consequences of their actions and to contribute proactively to the prevention of risks to themselves and others



PERSONALITY

The traits and facets of personality allow us to evaluate the foundations of a person's psychological functioning, while providing us with information on their motivational and behavioral aspects. The following descriptions are based solely on the trends observed in terms of personality and do not take into account the interactions between the various traits on the one hand, nor the interactions with cognitive abilities such as learning, reasoning and analytical skills on the other. The additional information provided is therefore very general and should be used with caution.



OPEN-MINDEDNESS

This person shows a balanced interest between new ideas and simple, well-defined approaches. They enjoy juggling different points of view when these are linked to concrete applications. They seem more at ease with abstract concepts when they meet practical needs or provide tangible value. They take a measured approach to innovation, showing moderate interest in exploring complex solutions or broadening their horizons. They demonstrate a reasonable openness to new ideas, working methods and divergent perspectives, while remaining grounded in pragmatic and achievable approaches.

This person has a particularly vivid imagination and a strong sense of aesthetics. They actively seek to express their creativity and avoid routine situations as much as possible. They may tend to lose themselves in thought or daydreams. They are attentive to their inner world and questions of meaning are very important to them. Emotions and intuition play an important role in this person's life and decisions.

APPROACH TO WORK

This person is average when it comes to ambition, competitiveness, achievement orientation, perseverance and self-discipline. They show a good level of commitment to the tasks they undertake and generally do what it takes to complete them, although they can sometimes become distracted or discouraged when faced with significant difficulties. They are capable of taking responsibility and handling tasks independently. Their sense of self-efficacy is average.

This person combines flexibility and organization, adapting with ease to the demands of varied contexts. They are able to alternate between spontaneity and planning, finding a happy medium that enables them to meet needs without excessive rigidity. Although not particularly distinguished by a marked attention to detail or rigorous organization, they demonstrate an overall commitment to their responsibilities and tend to respect rules and protocols when necessary.



PERSONALITY (cont'd)

RELATIONAL QUALITY



This person is average in terms of altruism, kindness, benevolence, empathy and helpfulness. They are willing to help and offer their time to those around them when they see an opportunity to make a useful contribution. They adopt a thoughtful, balanced approach, favoring actions that respect both their personal limits and the needs of others. This attitude enables them to maintain harmonious relationships while preserving their energy and well-being.

This person strikes a balance between respecting social rules and asserting their own rights. They generally prefer to avoid confrontation to preserve social cohesion, but are capable of asserting themselves when the situation calls for it. When it comes to decision-making, they are willing to consult others before making important decisions. They are respectful of authority and work well under the supervision of another person, while being able to set limits if they feel behavior is unfair or inappropriate.

INTERPERSONAL PROPENSITY



This person prefers to adopt a supportive or collaborative role rather than naturally taking the lead in a group. They are most comfortable when they can contribute without having to assume direct leadership. In social situations, they often prefer to listen and willingly let others express themselves. They don't particularly seek to influence decisions or impose their point of view, but they can share their ideas when the context encourages it. Their initiatives are generally personal and not spontaneously aimed at mobilizing a group around them.

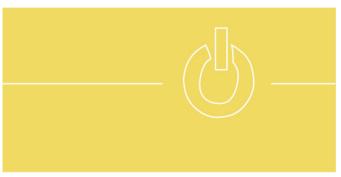
This person is sociable, friendly and enjoys social interaction. They enjoy meeting new people and feel comfortable making connections. Their enthusiasm and optimism are often perceptible, helping to create a positive atmosphere around them. They are generally energetic and integrate easily into teamwork contexts, where they can pass on their dynamism to others.

PERSONALITY (cont'd)

EMOTIONAL MANAGEMENT

This person has a balanced emotional sensitivity. They may occasionally feel irritated or frustrated in certain situations, such as in the face of criticism or challenge, but these reactions remain moderate. They are generally able to manage these emotions and regain their composure, although moments of stress can occasionally affect them. This sensitivity enables them to express their emotions sincerely and appropriately, while maintaining a measured approach in their interactions.

This person is reasonably confident in their abilities and decisions. They are generally comfortable moving forward with projects and facing challenges, while remaining attentive to feedback and necessary adjustments. They know how to draw on experience to build confidence and adapt to new situations. Socially, they are aware of how others see them, but this doesn't prevent them from interacting freely and authentically.







PROBING QUESTIONS

In this section, you will find examples of questions to ask in an interview with the candidate or to use as inspiration when taking references for competencies and skills that came out as Weak or In Progress in relation to the assessment.

If all skills meet expectations, no specific questions appear in this section. However, it may still be interesting to ask the candidate during a subsequent interview about their sources of motivation at work with a view to job integration. Finally, taking references can also be useful in order to confirm observations and provide concrete examples of behaviours related to the most crucial skills in the position to be filled.



EMOTIONAL MANAGEMENT

Tell me about a time at work when you were able to control your anger or discouragement to overcome a difficult situation.

Describe the last time another employee's behavior or work made you impatient. ■

TASK-ORIENTED



Describe a situation in which you were unable to complete the tasks that were assigned due to circumstances beyond your control. How did you react?

Give me an example of a recent work situation in which you faced difficulties that required you to push your professional boundaries.



INTEGRATION TIPS

Successful integration into a new position requires an adaptation of the candidate to his new work environment. This adaptation includes three main issues:

- · Learning the role and task
- · The creation of a social network
- · Adapting to the culture and values of the team and the organization

An employee who manages to adapt to these three major issues will have better chances to have a successful integration. Generally, well-integrated employees are happier at work, more productive, and have less intention of changing jobs. The indices presented in this section provide a glimpse of the style of integration of the candidate according to his personality. These indices aim to equip the manager in the integration of the candidate, and should not be considered as a selection tool.



LEARNING STYLE

Pragmatic Learner

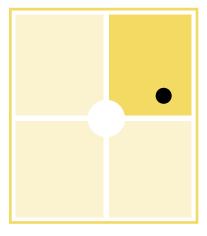
Pragmatic approach to learning. Knowledge is a means to an end and not an end in itself. Does what it takes to acquire the knowledge necessary to achieve a goal (training, professional, etc.). Approaches knowledge with conformism, little inclined to have a critical perspective of what is taught.

Disengaged

Not focused on learning and studying. Little at ease in an academic context. Knowledge and deep understanding of things are of little interest to him. Constraining himself in the required learning efforts is hard. More comfortable in a short and practical training leading to practical applications (e.g. vocational training).



The interaction between the Openness trait and the Conscientiousness trait provides information on how one will approach learning



Good learner

The intellectual interest and creativity of the openness trait with the willingness to succeed and the organization of the conscientiousness trait produces the typical profile of a good learner. Interested in learning and taking the means to reach the end of his interests. Ability to take a critical step back from what is being taught. High probability of success in training.

Inconsistent learner

Diversified intellectual and/or creative interests, diversified but at risk of not being deepened by lack of determination and organization. Learning may stop while the effort to pursue it increases, which can lead to the acquisition of great superficial knowledge without deepening.

INTEGRATION TIPS (cont'd)

INTERPERSONAL STYLE



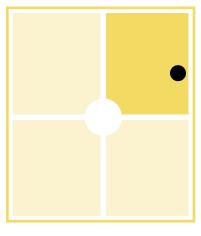
The interaction between the agreeableness and extroversion gives information about the interpersonal style, meaning the way the person will take on his relationship with others.

Modest

Is not attracted to social situations and new encounters, but does not reflect a lack of interest towards others. Will prefer to maintain a small number of significant interpersonal relationships. Modest and discreet in a group.

Individualistic

Independent and individualistic. Little interested in social relations. Feels easily disturbed by the presence of others. Protects his personal sphere and privacy. May reflect a distrust towards others. Can be perceived as cold, distant and uncooperative.



Warm Leader

Actively seeking to create and maintain personal relationships with people. Sincerely makes friends with people. Brings life to a group and is often in a position of leadership and or initiator of common activities. A warm and collaborative leader. Likes teamwork.

Self-centered Leader

Actively seeks social relationships for the benefits and the pleasure that it gives him rather than by interest towards others. Tendency to create many superficial and utilitarian relationships. Likes being at the forefront. Can become an authoritarian leader and little inclined to listen to his subordinates.

INTEREST STYLE

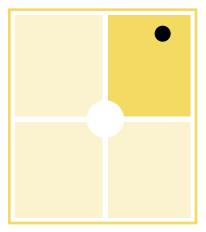


Popular Culture

Interest in activities in which social contacts are frequent, which require influencing others and in which it is possible to succeed by keeping to the usual ways of doing things. Would prefer continuity and consolidation to change and innovation.

Homebody

Introverted and concrete person whose simple interests can be pursued alone and in small groups. Prefers a quiet social and creative life. Preference for working with data rather than with ideas and with things rather than with people (ex: Accounting, mechanics and repair, construction trades).



Creative Interaction

The interaction between openness and

interests that person may have, both

professionally and personally.

extroversion provides information about the

His interests combine gregariousness, upward mobility, creativity and intellectual curiosity. Wants to share his knowledge and creativity. Creative and innovative leader. Interested in understanding and influencing people and society. Interested in sharing ideas and creativity with other people and influencing them (ex.: teacher, politician, manager).

Introspection

Concerned primarily by intellectual or artistic activities which can be pursued individually or in small groups (ex: literature, music). Will be more interested in working with ideas rather than with data and with things rather than people (ex: scientific research, artistic creation).



DEVELOPMENT SUPPORT

In this section, you will find a few suggestions on how to approach the new manager to support their development and help them acquire new reflexes, based on the competencies that were less well demonstrated during the assessment. With a view to putting forward a coaching-type approach, a reflection question is also proposed.

If all skills meet expectations, there are no areas for development in this section. On the other hand, some skills can still benefit from continuous improvement. A discussion with the new manager is strongly recommended in order to identify the best tools to provide to help them perform well in their role, particularly for the skills that are most crucial to success in the position or that would allow them to better align with the organizational culture.

EMOTIONAL MANAGEMENT

Offer concrete mechanisms for emotional regulation (e.g., training or workshops on stress management, breathing techniques, mindfulness).

Provide constructive feedback after demanding situations, highlighting moments when they managed their emotions well and exploring improvement opportunities together.



COACHING QUESTION

When you feel your emotions starting to take over in a tense situation, what strategy could you use to regain your balance more quickly?

TASK-ORIENTED

Encourage the use of organizational tools (task lists, time management methods such as Pomodoro or Eisenhower) to support focus and reduce distractions.

Work with the individual to set clear and realistic priorities, helping them distinguish what is urgent from what can wait.



COACHING QUESTION

What strategies could you put in place to stay focused and maintain your work pace even when distractions arise?